

GENERAL ORDERS |

No. 27 |

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, DC, 27 June 1972

**ASSIGNMENT OF DUTIES AND RESPONSIBILITIES: UNDER
SECRETARY OF THE ARMY, ASSISTANT SECRETARIES OF THE
ARMY, THE GENERAL COUNSEL, AND THE ADMINISTRATIVE
ASSISTANT**

1. Authority and purpose. The Secretary of the Army, pursuant to section 3012(b), title 10, United States Code, as amended is responsible for and has authority to conduct all affairs of the Department of the Army. These General Orders assign to the Under Secretary of the Army, to the Assistant Secretaries of the Army, to the General Counsel, and to the Administrative Assistant, duties and responsibilities pursuant to the authority contained in sections 3012(c), (d), (e), (f), and (g), and 3016(a), title 10, United States Code.

2. Authority of the Under and Assistant Secretaries of the Army, the General Counsel, and the Administrative Assistant. Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, the Assistant Secretaries of the Army, the General Counsel, and the Administrative Assistant are hereby authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth herein, and as further directed by the Secretary. This authority extends not only to actions within the Department of the Army, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and supervision over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance. Officers of the Army shall report to the Under Secretary of the Army, the Assistant Secretaries of the Army, and the General Counsel regarding matters within their respective fields of responsibility as herein assigned.

3. Under Secretary of the Army. The Under Secretary of the Army is the deputy to the Secretary of the Army, and, as his principal civilian assistant, acts with full authority of the Secretary in the general management of the department. In addition, he is assigned the following specific fields of responsibility.

a. International and civil affairs, including—

- (1) Canal Zone Government and Panama Canal Company.
- (2) Military support of civil defense and of civil authorities in natural disaster relief.

(3) Army activities or programs related to the US Foreign Internal Defense Policy, including Internal Defense and Development activities and counterinsurgency matters.

- (4) Intelligence, counterintelligence, and communications security.
- (5) Status of Forces Treaty and Base Rights negotiations.
- (6) Sea level canal affairs.
- (7) Liaison with foreign nationals and foreign decorations and awards.

b. Environmental programs and policies.

c. Operations research, including applications to weapons systems, research and development, force structuring, logistics and the planning, programming and budgeting cycle.

- d. Personnel and physical security.
- e. Review and correction of military records and disciplinary matters, including custody of military prisoners.
- f. Civil functions of the Department of Army including the Civil Works Program of the Corps of Engineers, the Cemeterial Program and miscellaneous civil functions as assigned.

- g. Civil disturbance control matters.
- h. Civilian Marksmanship Program.

4. Assistant Secretary of the Army (Financial Management). The Assistant Secretary of the Army (Financial Management) is hereby assigned the following fields of responsibility:

- a. Programming concepts and systems.
- b. Budget and funding.
- c. Cost methodology, factors and analysis.
- d. Accounting matters, including disbursement and collection of funds.
- e. Audit activities, claims, reports of survey, and matters pertaining to loss of funds.
- f. Automatic data processing programs, including selection and acquisition of equipment and associated software and ADP services.
- g. Management information systems including progress and statistical reporting.
- h. Contract financing.
- i. Contracts for management studies.
- j. Working capital funds, including stock funds and industrial funds.
- k. International balance of payments activities.

5. Assistant Secretary of the Army (Installations and Logistics). The Assistant Secretary of the Army (Installations and Logistics) is hereby assigned the following fields of responsibility:

- a. Materiel requirements.
- b. Procurement and production.
- c. Materiel management.
- d. Logistic services.
- e. Military assistance program (exclusive of Financial Management).
- f. Industrial mobilization.
- g. Installation planning and programing.
- h. Facilities and real property management.
- i. Construction.
- j. Family housing and Homeowners Assistance Program.
- k. Small business.

6. Assistant Secretary of the Army (Manpower and Reserve Affairs). The Assistant Secretary of the Army (Manpower and Reserve Affairs) is hereby assigned the following fields of responsibility:

- a. Force structure requirements.
- b. Force structure management.
- c. Force operational readiness.
- d. National Guard and Army Reserve Affairs.
- e. Manpower management.
- f. Personnel procurement.
- g. Military personnel management.
- h. Civilian personnel management.

- i. Employee-management relations.
- j. Civil Rights and equal opportunity.
- k. Morale and welfare.
- l. Education and individual training.
- m. Human factors research (in coordination with the Assistant Secretary of the Army (R&D)).

7. Assistant Secretary of the Army (Research and Development). The Assistant Secretary of the Army (Research and Development) is hereby assigned the following fields of responsibility:

- a. Research and development, including—
 - (1) Basic and applied research.
 - (2) Research, development, test and evaluation of weapons, weapons systems and Army materiel.
 - (3) RDTE budget and funding programs.
 - (4) Acquisition and utilization of research and development facilities and equipment.
 - (5) RDTE procurement, including the application of procurement policy thereto.
 - (6) Integration of technology with military requirements.
 - (7) Army Scientific Advisory Panel matters.
- b. Mapping and geodetic programs.
- c. Conceptual efforts on new Army materiel programs.

8. The General Counsel. The General Counsel of the Army is a civilian attorney, appointed by the Secretary of the Army. He serves as legal counsel to the Secretary of the Army, the Under Secretary, the Assistant Secretaries, and other officials of the Secretariat; administers the policies of the Secretary concerning the legal services of the Army; and provides professional guidance to attorneys and legal offices of the Army. The General Counsel's responsibility extends to any subject of law, and to other matters as directed by the Secretary.

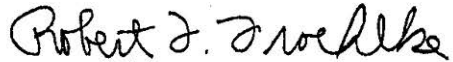
9. The Administrative Assistant. The Administrative Assistant is directly responsible to the Secretary of the Army. He serves as an assistant to the Secretary in matters pertaining to the administration of the Office of the Secretary of the Army and the Headquarters, Department of the Army.

10. Deputies. The positions of Deputy Under Secretary of the Army and Deputy Under Secretary of the Army (Operations Research) are established in the Office of the Under Secretary of the Army. A Deputy position is established in the Offices of the Assistant Secretary of the Army (Financial Management), Assistant Secretary of the Army (Installations and Logistics), and Assistant Secretary of the Army (Manpower and Reserve Affairs), the General Counsel and the Administrative Assistant. The positions of Deputy Assistant Secretary of the Army (Research and Development), and Deputy Assistant Secretary of the Army (Research and Development) for Ballistic Missile Defense are established in the Office of the Assistant Secretary of the Army (Research and Development).

11. Delegation. The duties and coordinating role of the Under Secretary as principal civilian assistant to the Secretary of the Army are not redelegable to the Deputies to the Under Secretary of the Army. In the absence of the Under Secretary, these responsibilities will be retained by the Secretary or assumed by the Acting Secretary. The Deputy Under Secretary of the Army shall act for and assist the Under Secretary of the Army in discharging his

responsibilities as assigned or delegated in accordance with existing statutes, directives or instructions of the Secretary of the Army. The Deputy Assistant Secretary of the Army (Financial Management), the Deputy Assistant Secretary of the Army (Installations and Logistics), the Deputy Assistant Secretary of the Army (Manpower and Reserve Affairs), the Deputy Assistant Secretary of the Army (Research and Development), the Deputy General Counsel, and the Deputy Administrative Assistant each shall, except as to nondelegable statutory functions, act for and perform the duties of his principal in his absence or disability and as otherwise directed by him.

12. Rescission. Department of the Army General Orders 28, 1970, is rescinded.



ROBERT F. FROEHLKE
Secretary of the Army

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